

QUESTIONS & ANSWERS

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Exin

EX0-003

Managing Successful Programmes Foundation

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QUESTION: 105

Which is one of the three core concepts of the MSP framework?

- A. Sponsoring Group
- B. Vision
- C. Principles
- D. Risk management

Answer: C

QUESTION: 106

Which information is NOT generally found in the Business Case?

- A. Value of the benefits
- B. Costs of delivering the Blueprint
- C. Strategic risks to the programme
- D. Definition of internal controls

Answer: D

QUESTION: 107

What programme role is MOST likely to also have a role within a project board to represent the interests of the business?

- A. Programme Office
- B. Programme Manager
- C. Programme Board
- D. Business Change Manager

Answer: D

QUESTION: 108

Which describes an impact of a risk?

- A. Effect on the programme if something goes wrong

- B. An event that might increase a programme's outcome
- C. The amount of risk that will be tolerated
- D. Possibility that something will go wrong

Answer: A

QUESTION: 109

Which does NOT describe a programme?

- A. Risk focus is on collective project risks
- B. Quality focus is on a range of management processes
- C. Benefit focus is on the rigour of profiling and realization
- D. Blueprint focus is on changing the entire organization

Answer: D

QUESTION: 110

Which is a critical organizational element aligned with two others by programme management?

- A. Benefits management
- B. Stakeholders
- C. Business-as-usual environment
- D. Programme Office support

Answer: C

QUESTION: 111

Which is NOT an area of focus for the Programme Manager when involved in the development of the Blueprint?

- A. Ensure that the Programme Board assess and understand what the Blueprint means
- B. Work with the Business Change Team to design a coherent Blueprint
- C. Confirm the impact on the Blueprint if programme changes are proposed
- D. Ensure all outstanding uncertainties in the Blueprint are recorded as risks

Answer: A

QUESTION: 112

Which is ensured by the Business Change Manager in the process Realizing the Benefits?

- A. Optimal running of the programme verified by audits and reviews
- B. Effective benefits realization through creating a Benefits Management Strategy
- C. Readiness of the organization to implement the changes
- D. Alignment of project scope with benefits realization

Answer: C

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